



Unmasking Administrative Evil

Guy B. Adams, Danny L. Balfour

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In *Unmasking Administrative Evil*, the authors argue that the tendency toward administrative evil, as manifested in acts of dehumanization and genocide, is deeply woven into the identity of public administration. The common characteristic of administrative evil is that ordinary people within their normal professional roles can engage in acts of evil without being aware that they are doing anything wrong. Under conditions of moral inversion, people may even view their evil activity as good. In an age when "bureaucratic bashing" is fashionable, this book seeks to lay the groundwork for a more ethical and democratic public life, one that recognizes its potential for evil and thereby creates greater possibilities for avoiding the hidden pathways that lead to state-sponsored dehumanization and destruction.

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